



BOARD OF TRUSTEES RETREAT

FRIDAY, October 17, 2014

SATURDAY, October 18, 2014

Waterfront Hotel – Regatta Room

10 Washington Street, Oakland, CA 94607

Marla D. Cox, Clerk of the Board

(510) 535-7515

TRUSTEES

Kirk E. Miller, Esq. **President**

Valerie D. Lewis, Esq., **Vice President**

Vacant, **Secretary**

Kinkini Banerjee

Tracy Jensen

Patricia Scates

Joe DeVries

Michele Lawrence

Anthony B. Varni, Esq.

James Falaschi

James Lugannani

Barry Zorthian, MD

Maria Hernandez

James Potter, Esq.

Chief of Staff – HGH/FMT/JGH/AMBULATORY Medical Staff: Joe Walker, MD

Chief of Staff - SLH Medical Staff: Steven Rosenthal, MD

Chief of Staff - AHD Medical Staff: Emmons Collins, MD

AGENDA – DAY 1 – October 17, 2014 – 8:00 am – 4:00 pm

BREAKFAST – 8:00 am – 8:30 am

OPEN SESSION / ROLL CALL

8:30am

TAB #1 Call Meeting to Order:

8:30am – 9:00am

A. Agenda Review and Meeting Objectives

B. Welcome and Introductions

Kirk E. Miller, President

Wright Lassiter, III, Chief Executive Officer

TAB #2 Education Session:

9:00am – 10:45am

A. Health Care Reform and The Future

C. Duane Dauner, President/CEO, California Hospital Association

B. Briefing and Discussion:

AHS Governance and Community Relations Strategy at the Local, State, and National Levels

Valerie D. Lewis, Chair, Governance Committee & Board Vice President

Carladenise Edwards, Ph.D., Chief Strategy Officer

Terry Lightfoot, Director of Government and Community Relations

BREAK – 10:45 – 11:00 am

TAB #3 Education Session:

11:00am – 12:30am

A. Patient Safety and Population Health: From the Board Room to the Bedside

Paul Gluck, MD, Founder, National Patient Safety Foundation

B. Briefing and Discussion:

AHS Patient Safety Goals and FY2015 Strategies

Barry Zorthian, MD, Chair, Quality Professional Services Committee

William Peruzzi, MD, Chief Medical Officer

Kerin Bashaw, Vice President Quality Services

LUNCH – 12:30 – 1:30 pm

(General Counsel Announcement as to purpose of Closed Session)

TAB #4 CLOSED SESSION/DISCUSSION: Board Governance

1:30pm – 3:00pm

A. CEO Transition Discussion

Kirk E. Miller, President, Board of Trustees

Maria Hernandez, Vice Chair, CEO Search Committee

B. Closed Session:

**Discussion of Personnel Matter – Interim CEO Options
[Government Code 54957 (b)]**

Kirk Miller, President, Board of Trustees

BREAK – 3:00 – 3:15 pm

TAB #5 UPDATE: Alameda County Debt Restructuring 3:15pm – 3:30pm

A. Alameda County Debt Restructuring Update
Jim Lugannani, Chair, Finance Committee
David Cox, Chief Financial Officer

TAB #6 DISCUSSION: Board Governance 3:30pm – 4:00pm
Kirk E. Miller, President

END OF AGENDA – DAY 1

AGENDA – DAY 2 – October 18, 2014 – 8:30 am – 12:00 pm

BREAKFAST – 8:30 am – 9:00 am

TAB #1 Recap Day One **9:00am – 9:15am**
Kirk E. Miller, President

TAB #2 DISCUSSION: Strategic Discussion **9:15am – 11:15am**

A. Building an Integrated Delivery Network: What does it mean and how does AHS do it?

*Kinkini Banerjee, Chair, Strategic Planning Committee
Carladenise Edwards, Chief Strategy Officer*

a. Clinical Considerations: Managing Populations

William Perruzi, MD, Chief Medical Officer

b. Economics of Health Care & Implications for AHS

David Cox, Chief Financial Officer

c. Operational Considerations

Mark Fratzke, Chief Operating Officer

TAB #3 ACTION: Approval of Interim Debt Restructuring Agreement **11:15am – 11:30am**

*Kirk E. Miller, President
Jim Lugannani, Chair, Finance Committee*

Recommendation to Approve.

TAB #4 DISCUSSION: Board Governance **11:30am – 11:45am**

All

TAB #5 REPORT: Legal Counsel's Report on Action Taken in Closed Session **11:45am**

Joel Isaacson, Associate General Counsel

Public Comments

Board of Trustees Remarks

ADJOURNMENT

BOX LUNCH PROVIDED

12:30PM HIGHLAND ACUTE TOWER PROJECT TOUR

(OPTIONAL SESSION FOR INTERESTED TRUSTEES)

Our Mission

Caring, Healing, Teaching, Serving All

Strategic Vision

AHS will be recognized as a world-class patient and family centered system of care that promotes wellness, eliminates disparities and optimizes the health of our diverse communities.

Meeting Procedures

The Board of Trustees is the Policy Body of the Alameda Health System. The Board has several standing Committees where ordinances and resolutions are the subject of hearings at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street Oakland, CA 94602.

Disability Access

The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To request sign language interpreters, readers, large print agendas or other accommodations, please contact the Clerk of the Board. Requests made at least 48 hours in advance of the meeting will help to ensure availability. The nearest accessible BART station is Lake Merritt. Accessible AC Transit Bus Route 62 stops at the entrance to Highland Hospital. Route 11 stops one block away, on 14th Avenue at East 31st Street. For schedule updates, call AC Transit at (510) 817-1717; BART at (510) 465-2278. There is accessible parking in the main patient parking lot enter on East 31st Street.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these individuals.

The AHS Board of Trustees is committed to protecting the private health information (PHI) of our patients. We ask that speakers refrain from disclosing or discussing the PHI of others. Please also know that, should you decide to disclose your PHI, the Trustees will still likely refer your matter, to the extent it involves PHI, to the executive staff for a confidential review of the facts and for confidential handling. If you would like more information regarding the confidentiality of PHI as it relates to the Health Insurance Privacy and Accountability Act, please refer to 45CFR Section 164.101, et.seq.