STRATEGIC PLANNING COMMITTEE MEETING

Monday, May 23, 2011

Central Administration Offices Located at Highland Hospital

1411 East 31st Street Oakland, CA 94602

Emily D. Rogers-Pharr, Clerk of the Board

510-437-8468

LOCATION: E3-19/Classroom A

Dr. Floyd Huen, Chair

J. Bennett Tate

Ilene Weinreb

Dr. Barry Zorthian

THE AGENDA PACKET IS AVAILABLE FOR REVIEW IN THE CLERK’S OFFICE.

Agendas are available on the internet at <http://www.acmedctr.org/BOT_docs.cfm?M1=1&M2=3&M3=0&P=1025>

Alameda County Medical Center

Strategic Planning Committee Meeting of May 23, 2011

Our Mission

Alameda County Medical Center is committed to maintaining and improving the health of all County residents, regardless of ability to pay.

The Medical Center will provide comprehensive, high quality medical treatment, health promotion, and health maintenance through an integrated system of

hospitals, clinics, and health services staffed by individuals who are responsive to the diverse cultural needs of our community.

The Medical Center, as a training institution, is committed to maintaining an environment that is supportive of a wide range of educational programs and

activities. Education of medical students, interns, residents, continuing education for medical nursing, and other staff, along with medical research, are all

essential components of our environments.

Strategic Vision

Alameda County Medical Center will be recognized as a leading integrated health care system available to all residents of Alameda County. We will champion

expansion of health care coverage and access to help reduce health disparities within the County’s diverse communities.

Meeting Procedures The Board of Trustees is the Policy Body of the Alameda County Medical Center. The Board has several standing Committees where

ordinances and resolutions are the subject of hearings at which members of the public are urged to testify. Board procedures do not permit: 1) persons in the

audience at a Committee meeting to vocally express support or opposition to statements by Board Members or by other persons testifying; 2) ringing and use

of cell phones, pagers, and similar sound-producing electronic devices; 3) signs to be brought into the meeting or displayed in the room; 4) standing in the

meeting room. Citizens are encouraged to testify at Committee meetings and to write letters to the Clerk of the Board or to its members, 1411 East 31st Street

Oakland, CA 94602.

Disability Access The Meeting Rooms are wheelchair accessible. Assistive listening devices are available upon request at the Clerk of the Board's Office. To

request sign language interpreters, readers, large print agendas or other accommodations, please Clerk. Requests made at least 48 hours in advance of the

meeting will help to ensure availability. The nearest accessible BART station is Lake Merritt. Accessible AC Transit Bus Route 62 stops at the entrance to

Highland Hospital. Route 11 stops one block away, on 14th Ave. at E. 31st St. For schedule updates, call AC Transit at (510) 817-1717 (510) 817-1717 ; BART at

(510) 465-2278 (510) 465-2278. There is accessible parking in the main patient parking lot enter on East 31st Street.

In order to accommodate persons with severe allergies, environmental illness, multiple chemical sensitivity or related disabilities, attendees at public meetings

are reminded that other attendees may be sensitive to perfumes and various other chemical-based scented products. Please help us to accommodate these

individuals.

Alameda County Medical Center

Strategic Planning Committee Meeting of May 23, 2011

AGENDA

OPEN SESSION

Begins at approximately 4:30 p.m.

TAB /

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TIME OBJECTIVE ITEM Recommendations / Notes

#1

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ACTION

Consent Agenda:

Adoption of the March 21, 2011 Meeting Minutes

#2

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Insert

INFORMATION

Healthcare Reform Update:

• Medicare Hospital value based purchasing

rule

Attachment: CAPH Overview of Medicare

VBP

• Funding rescission for FQHC expansion

Attachment: NACHC Statement on the

Recently Released Budget Deal

• California Health Care Insurance Exchange

Commission

Attachment: California Healthcare

Foundation Issue Brief: California Insurance

Exchange

• Health Program of Alameda County [H PAC]

Include in Strategic Financial Plan

Assumptions

Discuss with CHCN at next Safety Net

Council meeting

Phase 2 Expansion begins 7/1/11

#3

DISCUSSION

Retreat Follow-up-Integrated Strategic &

Financial Plan:

• Redraft: Guiding Principles, Timeline,

Preliminary Strategic Imperatives

Recommend revised Guiding Principles

Alameda County Medical Center

Strategic Planning Committee Meeting of May 23, 2011

Pg. 10 Attachment: ACMC Preliminary Strategic

Imperatives-Updated Draft

• New Era Readiness Grid as Dashboard

• Board review of draft plan by committees

and full board July through December

Use Grid as part of Health Care Reform

Standing Agenda status tool

Recommend each committee to review

draft plan at next board meeting cycle

#4

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DISCUSSION

Retreat Follow-up – Community Perception

Report

• Draft Recommendations

• Implementation Timing

Attachment: Community Perception

Summary

Attachment: Community Perception Report

AMF Media Complete Report is in Board

binder

#5 DISCUSSION

Physician/Network Integration Strategies/Models

• Academic Strategies/Opportunities

• Medical Staff Integration Update

Kaufman Hall Physician Integration Team

and Work Plan

#6

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DISCUSSION Delivery System Reform Incentive Pool [DSRIP]

• Goals, Milestones, Funding

Attachment: ACMC DSRIP Milestones

INFORMATION

Public Comment

DISCUSSION

Board of Trustees remarks

ADJOURNMENT